ciarb
North America Branch

10 December 2026
Mexico City, Mexico

How Far Is Too Far? The Arbitrator's New Red Lines in International Arbitration:

AI • Disclosure • Due Process • Case Management • Counsel Conduct



Including Holiday Cocktail Reception

International arbitration is evolving rapidly, and with it, the boundaries of the arbitrator's role are being tested and redefined. How proactive can an arbitrator be before robust case management becomes overreach? How much disclosure is enough, and when can disclosure itself create unnecessary challenges? What does due process require when efficiency and procedural economy are also at stake? How should tribunals respond to aggressive counsel conduct? And perhaps most urgently, where should the line be drawn on the use of artificial intelligence by arbitrators, counsel, experts, and institutions?

This panel will explore the emerging “red lines” of international arbitration through practical scenarios and competing perspectives. Panelists will examine the difficult judgment calls arbitrators increasingly face: using AI in researching, drafting, or analyzing a case; determining what relationships or circumstances require disclosure; balancing procedural fairness against efficiency; intervening, or choosing not to intervene,in counsel conduct; and exercising procedural discretion without compromising neutrality or the enforceability of the award.

Rather than focusing only on what arbitrators can do, the discussion will ask the more challenging question: how far should they go? Through real-world hypotheticals and audience engagement, the panel will identify where accepted practice ends, where legitimate discretion begins, and where arbitrators may risk crossing the line.

Following the panel, we invite all attendees to join us for our Holiday Cocktail Reception a festive opportunity to continue the conversation, connect with colleagues and friends from the international arbitration community, and celebrate the holiday season together.



Agenda

6:00 – 6:05 pm	**Welcome remarks**: Cecilia Flores Rueda FCIArb FCollArb, Chair of Ciarb North America Branch
6:05 – 7:35	Panel: How Far Is Too Far? The Arbitrator's New Red Lines in International Arbitration: AI Disclosure Due Process Case Management Counsel Conduct **Moderator:** Steve Andersen, Division Vice President of AAA-ICDR Education Services **Speakers:** Hon. Michael Massengale (Former) FCIArb Marcus Salvato Quintanilla FCIArb Ann Ryan Robertson C.Arb FCIArb FCollArb
7:35 – 7:40	**Closing remarks:** René Deliux Campos FCIArb, Chair of Ciarb Mexico Chapter
7:40 – 9:40	Holiday Cocktail Reception

Moderator

Steve Andersen



Steve is the Division Vice President of AAA-ICDR Education Services and an international dispute resolution executive, educator, trainer, facilitator, and mediator with more than three decades of experience advancing arbitration, mediation, professional education, and international development initiatives.

He has led educational, organisational, and market development initiatives across more than 30 U.S. states, 13 Mexican states, seven Canadian provinces, and numerous countries worldwide, engaging senior legal, business, academic, and dispute resolution leaders.

Steve has also served as a key organisational liaison to professionals, industry groups, and advisory committees across technology, energy, financial services, aerospace, aviation, national security, and other sectors, aligning industry needs and emerging trends with innovative dispute resolution strategies, services, and educational programmes.

Speakers

Hon. Michael Massengale (Former) FCIArb



Hon. Michael Massengale is an international and U.S. domestic arbitrator with extensive experience resolving complex commercial disputes, particularly in the energy sector.

He has served as tribunal chair, party-appointed arbitrator, sole arbitrator, and emergency arbitrator in matters administered by JAMS, AAA, ICDR, and ICC, as well as in ad hoc proceedings. He is a Fellow of both the Chartered Institute of Arbitrators and the College of Commercial Arbitrators.

Marcus Quintanilla FCIArb



Marcus serves as arbitrator and mediator in domestic and international disputes. A Fellow of the Chartered Institute of Arbitrators, he works primarily on complex commercial matters and cases in the construction, energy, and technology sectors. He handles cases in English and Spanish under Common Law or Civil Law.

He maintains arbitration chambers in San Francisco and Houston.

Marcus is on the arbitrator rosters of the ICDR, the AAA's Commercial and Construction divisions, SIAC, KCAB, SCIA, and BIAC, among others. He teaches international arbitration and negotiation at UC Davis Law School and serves in a range of professional groups including California Arbitration, Inc. (CalArb), where he is the currently President, the ABA's Forum on Construction Law, the Houston International Arbitration Club (HIAC), and the Club Español e Iberoamericano de Arbitraje (CEIA).

Marcus is also Of Counsel at Umberg Zipser LLP, where he represents clients in arbitration and cross-border litigation matters.

Ann Ryan Robertson C.Arb FCIArb FCollArb



Ann is a full-time independent arbitrator who has acted as sole, co-arbitrator, presiding and emergency arbitrator in commercial arbitrations across a range of industry sectors, including energy, manufacturing and franchise under the rules of the major arbitral institutions. Ann is also one of ten arbitrators appointed by the United States Department of Trade to serve as a dispute settlement panelist pursuant to Chapter 31 of the United States-Mexico-Canada Agreement (USMCA).

In 2021, she was the global President of the Chartered Institute of Arbitrators and the Chair of the ICDR Rules Revision Committee responsible for the 2021 ICDR Mediation and Arbitration Rules. Named to International Arbitration - Lexology Index (formerly Who's Who Legal) since 2015, in 2024 and 2025 Lexology designated Ann as a "Thought Leader: Arbitration."

She is recognized by Best Lawyers in the fields of International Arbitration, Arbitration and Arbitration-Government. In addition to her arbitration practice, Ann teaches International Arbitration Advocacy at the University of Houston Law Center and coaches the Law Center's Cross-examination in International Arbitration Moot. For 18 years, she coached the Law Center's Vis Moot team and she is a Founding Member of ArbitralWomen.

Venue

Gritwood, Nuevo León 257, 9th floor, Miguel Hidalgo, CP 11800, Mexico City, Mexico.

Registration

Thanks to our sponsors this event is free of charge and open to Ciarb members, colleagues, and friends. To register, please send an email to car@floresrueda.com and minefranco@gmail.com.

We look forward to welcoming you and sharing an engaging and enjoyable evening together.

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